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A National Web Conference on Advanced Application of **Health Information Exchange Systems**

Presented by:

Mollie R. Cummins, Ph.D., R.N., F.A.A.N. Jason Shapiro, M.D. Joshua Vest, Ph.D., M.P.H.

> **Moderated By:** Edwin Lomotan, M.D.

Agency for Healthcare Research and Quality

April 21, 2016





- Welcome and Introductions
- Presentations
- Q&A Session With Presenters
- Instructions for Obtaining CME Credits

Note: After today's Webinar, a copy of the slides will be emailed to all participants.



Presenters and Moderator Disclosures

The following presenters and moderator have no financial interests to disclose:

- Mollie R. Cummins, Ph.D., R.N., F.A.A.N.
- Jason Shapiro, M.D.
- Joshua Vest, Ph.D., M.P.H.
- Edwin Lomotan, M.D.

Jason Shapiro, M.D., would like to disclose that his spouse is an in-house attorney at Purdue Pharma.

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AHRQ HIE Webinars

- Webinar 1 (March 16, 2016): Factors Contributing to the use of Health Information Exchange in Health Care Organizations
- Webinar 2 (today): Advanced Application of Health Information Exchange Systems

(https://healthit.ahrq.gov/)



Learning Objectives

At the conclusion of this activity, the participant will be able to:

- Discuss the potential effects of Health Information Exchange (HIE)-driven process models and advanced informatics tools to improve communication between Emergency Departments (ED) and Poison Control Centers.
- 2. Describe the development of a HIE-based tool to support new e-Quality measures used among multiple hospital systems for ED returns and frequent users.
- 3. Explain the implications of how HIE services are defined geographically.





Health Information Exchange: Making Data Move and Matter for Poisoning

Mollie R. Cummins, Ph.D., R.N., F.A.A.N.

Associate Professor, College of Nursing Adjunct Associate Professor, Department of Biomedical Informatics University of Utah, Salt Lake City, UT





 The research activities described in this presentation are funded by the U.S. Agency for Healthcare Research and Quality (R01 HS21472-03). We also describe related work funded by the Office of the National Coordinator for Health Information Technology (90IX0003/01-00).



Learning Objectives

- 1. Describe the Utah model for HIE-supported collaboration during emergency medical management of poison exposures.
- 2. Describe the use of standards to support bidirectional HIE between EDs and poison control centers.
- 3. Describe the importance of workflow integration in applications of HIE.



Our Collaboration











- Mollie Cummins
- Guilherme Del Fiol
- Barbara Crouch
- Matt Hoffman
- Tom Greene
- Todd Allen
- Scott Nelson

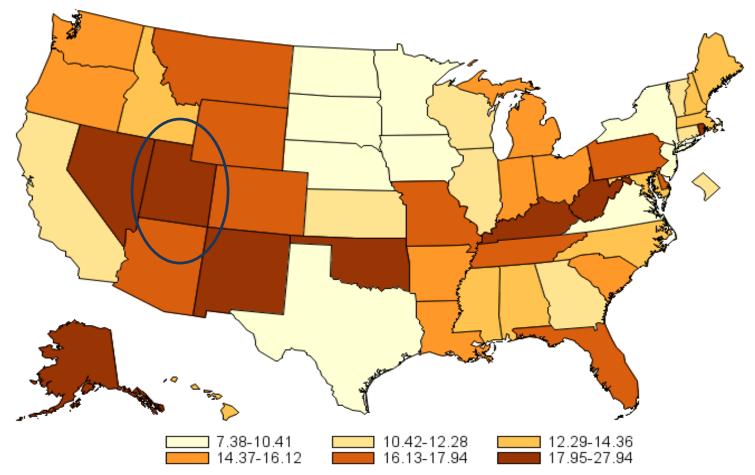
- Sidney Thornton
- Pallavi Ranade
- Darren Mann
- Scott Narus
- Aly Khalifa
- Heather Bennett
- Nena Bowman

AHRE Poisoning in the United States

- Leading cause of unintentional injury death in the United States.¹
- Top 10 cause of nonfatal injury requiring treatment in EDs.²

2008-2010, United States Age-adjusted Death Rates per 100,000 Population

Poisoning, All Intents, All Races, All Ethnicities, Both Sexes, All Ages Annualized Age-adjusted Rate for United States: 13.52



Reports for All Ages include those of unknown age.

* Rates based on 20 or fewer deaths may be unstable. States with these rates are cross-hatched in the map (see legend above). Such rates have an asterisk The standard population for age-adjustment represents the year 2000, all races, both sexes.

Froduced by: the Statistics, Frogramming & Economics Branch, National Center for Injury Prevention & Control, CDC₁₂ Data Sources: NCHS National Vital Statistics System for numbers of deaths; US Census Bureau for population estimates.



U.S. Poison Control Centers

- Field calls from *both* the general public and health care providers
- Provide case-specific consultation and treatment recommendations
- Provide ongoing follow-up to monitor patient outcome
- Reduce unnecessary ED visits^{3,4,5}
- Approximately 25% of poison exposures reported to poison control centers are managed in a health care facility.



Poison Center Information Management

Public Health:

- Transmit standard data elements to National Poison Data System (NPDS)
- Email PDF case summaries
- Fax information

Patient Care:

- Telephone for patient information and consultation
- Fax for supplemental poison information

HRR What's Wrong With the Telephone?

Advantages

- Verbal communication expressive
- Low cost
- Flexible

Disadvantages

- Verbal communication high risk for error^{6,7}
- Fragile in disaster scenarios^{8,9}
- Known source of interruption in the ED environment^{10,11}



Inefficiencies and Safety Vulnerabilities for ED-PCC Collaboration¹²

- *Multiple* telephone calls involving varied dyads
- Process unsupported by shared documentation
- ED nurse unavailable to take PCC call (7.5%)
- Telephone calls routed through multiple ED staff members in an attempt to reach the appropriate care provider
- Exchange of clinical information with nonclinical staff (8%)
- Patient discharged prior to any successful synchronous telephone communication between the ED care provider and a PCC specialist (55%)
- Ambiguous communication (22%)
- PCC specialist unable to obtain requested information from the ED (12%)



Electronic Exchange of Poisoning Information

AHRQ R01 HS21472-03, PI Cummins (2013-2018)

Specific Aims:

- 1. Develop a model process for HIE-supported ED– PCC collaboration.
- 2. Develop and implement informatics tools for HIEsupported ED–PCC collaboration.
- 3. Evaluate the effects of the model HIE process and informatics tools on workflow, communication, efficiency, and utilization.

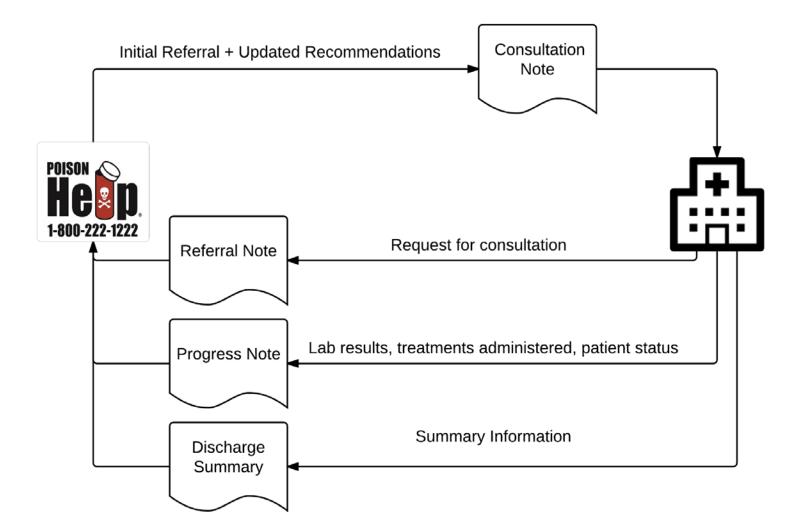


The Vision

- Bidirectional HIE in support of emergency medical treatment for poison exposure
- Standards-based
- Telephone for complex case discussion or "breaking the glass"
- Improved collaboration and information availability at the point of decisionmaking
- Workflow-integrated



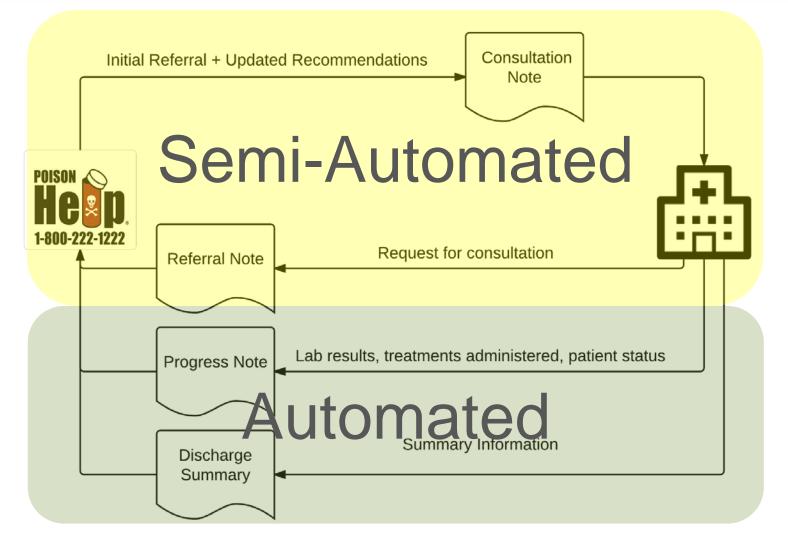
HL7 C-CDA Document Type





Workflow Integration

HL7 C-CDA Document Type





PCC Refers New Case to ED

Before

- PCC calls and talks to triage or charge nurse.
- Some information written on a paper form or Post-it note.
- Information may or may not reach clinicians who see patient.

After

- PCC sends HL7 consultation note.
- Patient displayed under "pre-arrivals" in ED tracking system.
- Provider clicks to view consultation note with summary and initial treatment recommendations.



PCC Refers New Case to ED

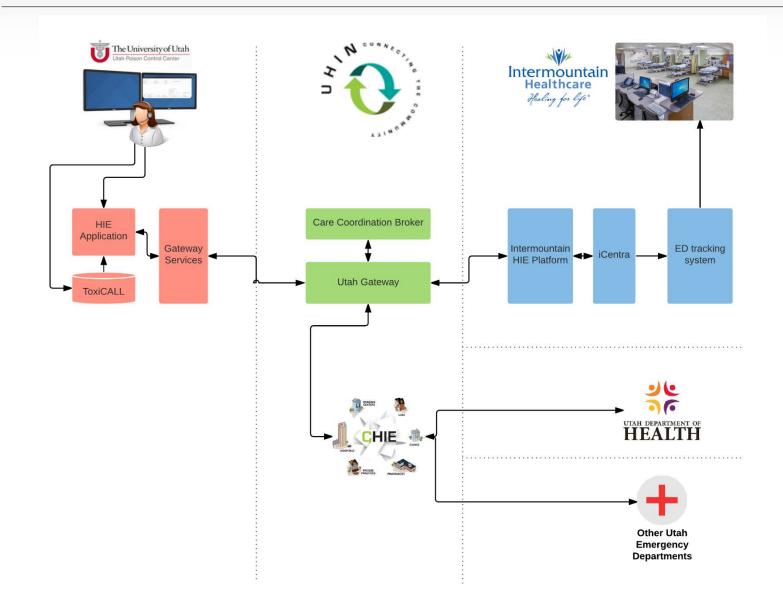
After

Before



Poisoning Consultation Note Gertrude Claudius Patient Table of Contents Date of birth . REASON FOR REFERRAL · CHIEF COMPLAINT HISTORY OF PRESENT ILLNESS GENERAL STATUS Ethnicity ASSESSMENT PLAN OF CARE PAST MEDICAL HISTORY MEDICATIONS REASON FOR REFERRAL Patient IDs his is the reason for referral to be entered by the SPI or passed from the toxnote, eg: \n Risk this could be a venomous smake bite (i.e., rattlesmake) CHIEF COMPLAINT Document Cre nintentional - Environmental at Own residence Author HISTORY OF PRESENT ILLNESS Exposure Route(s): Exposure Route(s): o Ingestion o Inhalation o Appration Fxposure Substance(s) Substance Description Oughtily Doese Form Encounter Dat CARBON MONOXIDE 900 unknown NA estimate NA NA 1 Encounter Loc SPICE NA NA NA unknown NA estimate + Time of Exposure: Unknown Informant Symptom(s): Bradycardia Cardic Dysrbythmia · Comeal Abrasion e Icaachospasm Subjective: This is just a testing text as a subjective narration for history of the present illness. Information re GENERAL STATUS Document mai Dizziness and Headache (just for testing) Contact Info ASSESSMENT General Substance(s) Ini Substance Description CAREON MONOXIDE NA Table of Cont NA NA SPICE NA NA NA REASON 10 (Just for testing) There is a risk this could be a venomous snake. CHIEF COMP PLAN OF CARE HISTORY OF GENERAL ST Recommended Discnostic Testing and Monitoring: (Just Testing) CBC, Coagulation profile, Fibrinogen, CMP Recommended Observation Time: 8 hours (Just Testing) ASSESSMEN Irestments and Interventions: o [pecac · PLAN OF CA PAST MEDIC Oxygen (just for testing) Mark the border of the edeme, and monitor for increased svelling MEDICATIO PAST MEDICAL HISTORY (just Testing) there is no past medical history available MEDICATIONS (Just Testing) There is no medication history available





AHRE Software and Informatics Tools

- Design C-CDA consultation note for poisoning use case¹⁴
- Mapping from UPCC database to C-CDA consultation note¹⁴
- Software to enable poison center HIE
 - Create and send C-CDA consultation note
 - Receive, store, and view C-CDA notes (3 types)
 - Dashboard-style monitoring of active HIE cases

AHRE Barriers, Challenges, and Solutions

- Patient discovery
- Case-based data
- Automatically triggering ED-initiated referral
- Evolution of information systems



Measuring Outcomes

- Utah Poison Control Center
- Two Intermountain Healthcare community EDs
- Pre-implementation/post-implementation design
- Categories of measurement:
 - Workflow/communication
 - Efficiency
 - Utilization
 - User evaluation of tools and processes



Scale and Spread

- Related operational work funded by the Office of the National Coordinator for Health Information Technology (ONC), Department of Health and Human Services' program "Advance Interoperable Health Information Technology Services to Support Health Information Exchange" Interoperability for Healthier Communities (PI: T. Rivera, Utah Health Information Network, grant no. 90IX0003/01-00)
- Modified, low-barrier version of ED-PCC HIE (limited or no integration on ED side, utilizing Direct and the Utah cHIE)
- Available to all EDs in Utah
- Contribute data to UDOH environmental exposure database



Toward a Learning Health System for Poisonings

- 1. Share data in support of patient care.
 - More complete, detailed, accurate data

then...

- 2. Aggregate data across organizational boundaries .
- 3. Use data to learn how to better monitor, understand, prevent, and treat poison exposures.
- 4. Use the same data for *both* clinical and public health.



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Mollie R. Cummins, Ph.D., R.N., F.A.A.N. mollie.cummins@utah.edu





HIE Empowered Frequent ED User and Early ED Returns Use Cases

Jason Shapiro, M.D.

Associate Professor, Emergency Medicine and Co-Director, Masters of Science in Biomedical Informatics Icahn School of Medicine at Mount Sinai



Acknowledgements

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- HIE in the "downstate" NY metropolitan area
- Formed by the merger of 3 smaller HIEs: NYCLIX (Manhattan), LIPIX (Long Island), and BHIX (Brooklyn)
- > 16 million unique patients
- 211 participant organizations with 612 facilities and > 35,000 acute and extended care beds
- > 12,000 users with >10,000 searches per month
- > 80,000 alerts delivered per month



Anytime a patient visits more than one site, he or she causes fragmentation of their medical information.





~ 9% across the entire exchange

# of Sites Visited	Count
2	401,762
3	78,519
4	16,719
5	3,637
6	747
7	197
8	65
9	18
10	10
11	3
12	1
Total	474,600

Site	Patients with data available from other sites
Site 1	19%
Site 2	18%
Site 3	21%
Site 4	18%
Site 5	19%
Total	19%

Data were collected during 12 one-week data collection periods between October 18, 2009, and January 23, 2009.

NYCLIX – unpublished data



Two HIE-Enabled eQuality Measures

- Frequent ED visits/patients
- Early (72-hour) ED returns



Two HIE-Enabled eQuality Measures

• Frequent ED visits/patients



Two HIE-Enabled eQuality Measures

Frequent ED visits/patients

HIE-based frequent ED user notification service



Two HIE-Enabled eQuality Measures

- Frequent ED visits/patients
 - HIE-based frequent ED user notification service
- Early (72-hour) ED returns
 - HIE-based report to empower ED CQI process



- \geq 4 visits per year is most common definition
- 4.5% to 8% of all ED patients
- Account for 21-28% of visits
- More social, psychiatric, and substance abuse issues
- Sicker with higher acuity and more complex conditions



- Admitted more frequently
- Incur higher costs
- Have higher mortality rates
- Not typically uninsured, but "underinsured"
- Visits often not limited to a single institution



- Data from 10 EDs participating in NYCLIX (6/10 5/11)
- 920,507 ED visits by 591,632 patients
- Looked at ED "super users" (≥ 4 visits in 30 days)
- 4,785 patients (site-spec data) → 5,756 (HIE-wide data)
- 45,771 visits (site-spec data) → 53,031 (HIE-wide data)





- 20% increase in identified visits
- 16% increase in identified patients



Frequent ED Users and Crossover

- 29% had crossover visits compared to 3% of nl ED users
- Nine-fold increase in crossover among frequent ED users



Frequent ED Users and Crossover

- Healthix Data from 03/01/09 – 02/28/14
- 8,243,194 ED visits by 3,704,342 patients
- # of patients who went to 1, 2, 3...n EDs

# of sites visited	# of pts
≥1	3,704,342
≥2	436,887
≥ 3	69,779
≥ 4	15,021
≥ 5	4,651
≥6	1,939
≥ 7	966
≥ 8	499
≥9	310
≥10	205
≥11	143
≥12	97
≥13	70
≥14	50
≥15	38
≥16	32
≥17	24
≥18	18
≥19	12
≥ 20	11
≥21	8
≥ 22	5
≥23	4
≥24	3
≥ 25	2
29	1



Frequent ED Users and Crossover

- Frequent users visited 73% more hospitals
- 205 patients visited \geq 10 hospitals
- 11 patients visited \geq 20 hospitals



- 409 patients with > 100 ED visits
- 44 patients with > 300 visits
- The max visits by a single patient was 987





 For the original 10 NYCLIX HIE sites, expanding to a 31-hospital HIE increased the ability to identify frequent ED users by 5.9%.



- Widespread use as marker for high-risk patients
- Poor overall measure of ED or physician quality
 - Early return patients not sicker or admitted more frequently
- Considerable value as a screening tool for CQI



- Data from 3/01/09 to 2/28/14
- 12,669,657 encounters from 31 EDs in Healthix
- 544k patients (site-spec) → 606k (31 site HIE-wide)
- 848k visits (site-spec) → 955k (31 site HIE-wide)



- 11.4% increase in identified patients
- 12.6% increase in identified visits



 For the 11 hospitals in the original NYCLIX HIE, expanding to a 31-hospital HIE increased the ability to identify 72-hour return visits by 74.6%.



How Can HIE Help?



What HIE *really* offers (for the first time)

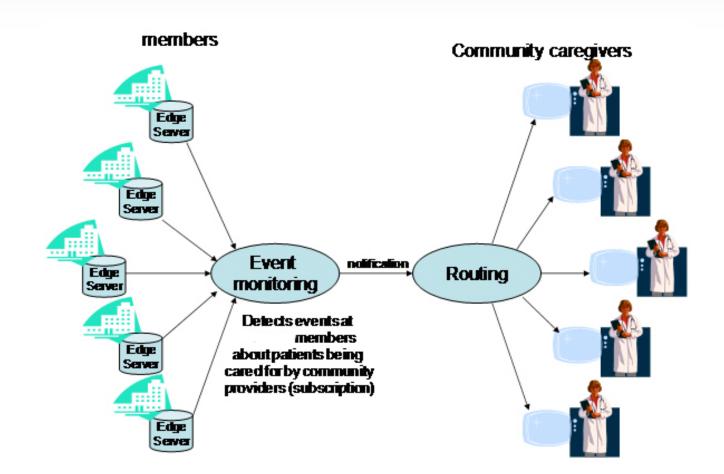
A real-time, community-wide clinical dataset



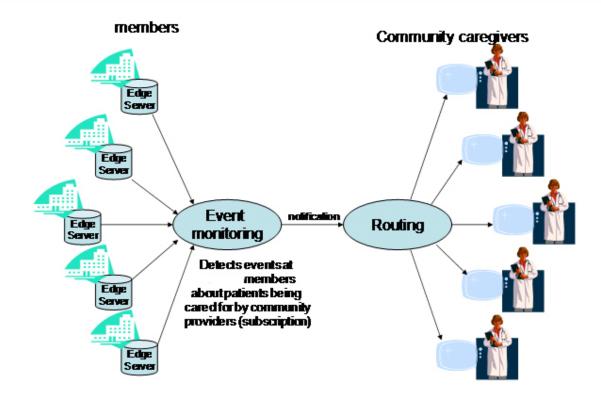
Secondary Use Cases

- Care coordination
- Quality measurement
- Research/CER
- Population health management
- Predictive modeling







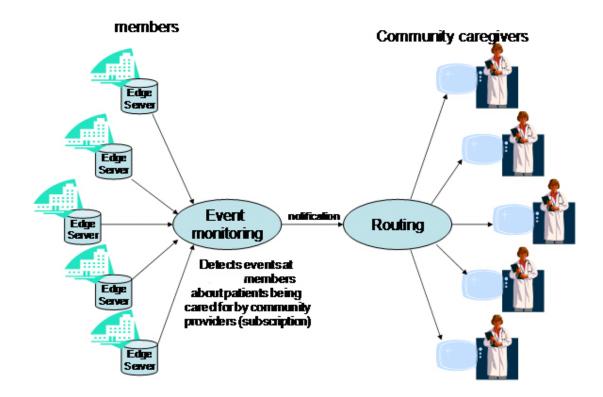


AHRR

Subscriptionbased

- ED
- Primary care
- Home care





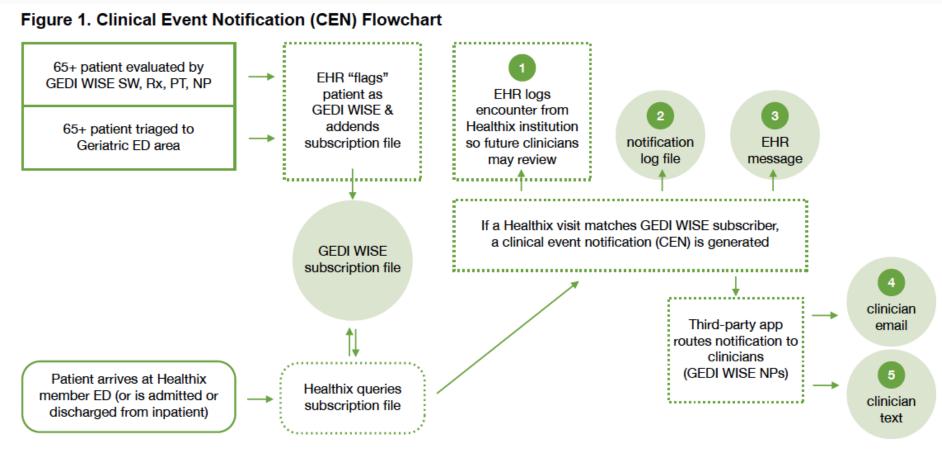
AHRR

Analytics-based

- Frequent ED users
- 30-day readmissions
- CT alerts



Clinical Event Notifications



Patient care events at Mount Sinai automatically trigger enrollment in the GEDI WISE program (upper left) and lead to the adding of the patient to the GEDI WISE subscription file. When future patient activity occurs at a Healthix institution (lower left) the patient's details are checked against the subscription file and if a match occurs, a notification is generated and routed across five systems: 1) an encounter is created in the Mount Sinai EHR so providers outside of GEDI WISE can view the event, 2) the notification is written to a data file for analytics, 3) GEDI WISE receipients receive the notification in their EHR "in-basket", 4) email, and 5) a text message to their internet protocol-based "zone" phone.

eGems, Gutteridge et al., 2014



Clinical Event Notifications

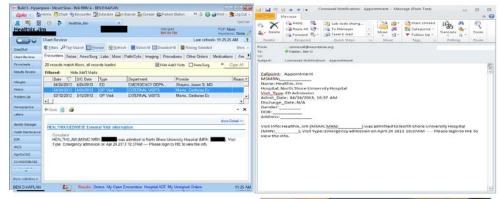
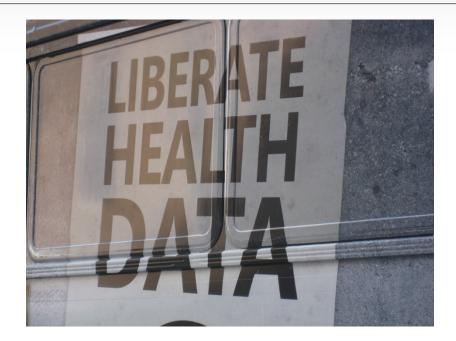


Figure 2. Examples of CEN as shown in (1) EHR, as an "external visit" encounter within the patient's chart, (2) as an email to a clinician and (3) as a secure clinical phone message via third-party app.

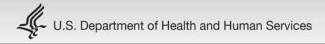




Contact Information



Jason Shapiro, M.D. jason.shapiro@mountsinai.org





The Geography of Community Health Information Organizations in the United States

Joshua R Vest, Ph.D., M.P.H. Indiana University Richard M. Fairbanks School of Public Health Department of Health Policy & Management Regenstrief Institute

This project was funded by the Agency for Healthcare Research and Quality (#HS020304-01A1). Complete findings appear in Vest JR. Health Care Manage Rev 2016 Mar 15. [Epub ahead of print]



Community Health Information Organizations (HIOs)

- Provide a region or State with the technical infrastructure and collaborative governance necessary for HIE.
- Support reconciling patient identity across sites, locating records across different EHRs, maintaining directories of providers, and routing electronic messages.
- Have received significant public and private financing.
- HIOs are an important part of Federal health information technology strategy to achieve widespread adoption of HIE.

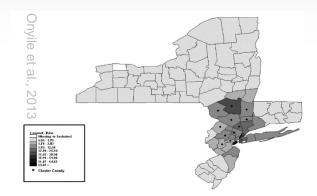


Geography is a Longstanding Organizing Feature of Community HIOs

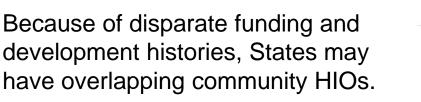
- "Community" health information management systems
- "Community" health information networks
- "Local" health information infrastructures
- "Regional" health information organizations
- "State" designated entities



But is Geography an Effective Organizing Principle? Some Indications of Practical challenges...

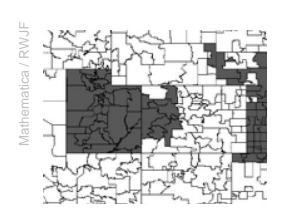


Community HIOs report serving an area defined by a political boundary, but patients often cross that boundary to seek care.





Areas in the United States may not have any community HIO providing services.





To Better Understand Exchange Activity in the United States, This Project Sought to Answer...

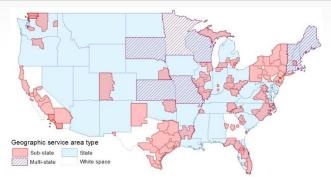
- How frequently do community HIOs' self-reported geographic service areas overlap or leave gaps across the United States?
- 2. How do the areas' community HIOs report serving compare to the areas from which patients seek care?



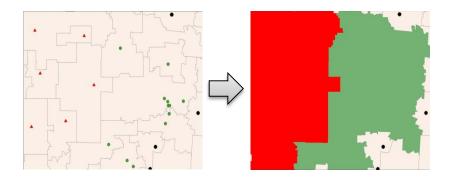
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1. (face) Validated inventory



2. GIS analyses based on self-reported geography (service areas)



3. GIS analyses of the health care markets (hospital service areas) of included members



- Self-reported service area = the geography the HIO claims or declares to serve
- Market-based service area care markets included in the HIO



(face) Validated inventory

- Compilation of various lists
- Reviewed websites
- Consulted with representatives from HIMSS

2.46	Alaska elfealth Network (AeliN)	1	http://www.ak 4120 Laurel Street Suite 102Anchorag	2005	Nonprofit	Ves
5 AL	Alabama Roarth Information Exchange (ARE)	- 1	http://onefice/ NA	2007	Nonprofit	.ves
D AK	State Health Alkanee for Records Exchange (SRAR)	1	http://onit.ark \$401 W. Capitol Ave. Victory Building http://sharpari	2011	Nonprofit	Yes
10 A2	Hoalth Information Network of Anoona (HINA)S	1	http://www.ef.3480.s. Entonnia Drive Suite 129 Tett http://www.ht	20217	Nonprofit	NO
10 CA	Central Valley California (HIE)		https://www.ek 785 Tucker Road Sulle G PMB (LT Tel	2006	Nonprofit	No
LE CA	Inland Empire HIE	- 1	http://whie.or.3993.tunuse.twe http:///weisid-	2252	Norprofit	NO
21 CA	Drange County Partnership for #HIC's	1	http://www.cc.500.N. State College Blatt Soite 1900 Chittp://www.ta		Norprofit	No
22 CA	Redwood MedNet	3	http://www.re 216 W. Perkins St. #206 Ukleh Califor	2005	Nonprofit	No
23 CA	San Diego Regional Health Information Exchange		http://www.saNA http://healthit		Nonprofit	No
24 CA	HealthGhore Boy Area	3	http://www.te 1003 A C'heilly San Francesco CA 94L http://www.st	20097		No
25 CA	Santa Cruz HIS	1	http://santaon. 5200 Social Avenue Suite 103 Santa http://www.re	1396		No
27 CA	Los Angeles Network for Enhanced Services (UAN)	1	www.lanecia.c 500 West Tompio Street Room FLJ Lc			NO.
28 CA	North Coast Health Information Network (NCHIN)		https://northcol/8100.8dgewood/Rit, &uneka CA 95501		Nonprofile	NO.
11 CO	Colorado Regional Health Information Organizatio	1.8	Access/www.co.9779 CHERRY ORSEX N. DR. SUITE 615	2011	Nonprofit	Yes
35.00	Quality Health Nationali		http://iquality/19775 CHERRY CREEK N. OR. SUITE 615. http://www.go	2004	Morgeofile	190
40 DF	Deleman Health Information Network (OHN)	1	http://www.eB.107.Wasil Crewit Blud, Surte 2 Dover 1 http://www.se	1997		Yes
47.FL	Big Bend Regional Healthcare Information Organia	. 1	http://www.bi http://bigbend	2005	Nonprofilt	No
40.FL	Central Florida Regional Health Information Organ	1	http://www.ef 4401 Vincland Rd. Suite A 30 Orlandi http://www.fD	2003	Nonprofit	No.
52.FL	Florido Hoalth Information Exchange	1	https://www.fl.2723 MARIAN DRIVE BLDG 2 RM 200 TA http://shco.ms	2010		No
50 FL	Greater Ocala Health Information Trust, Inc.	1	http://www.hciP.O. Box 2048 - Ocala FL 54178	2010	Nonprofit	NO
65.FL	south Florida Health Information Initiative		http://www.sc.125.W.Romana.street_Suite.210_Pens_http://ahca.my			
60.FL	Gulf Coast Health Information Exchange	1	http://www.gu 4800 28th Street West Bradenton FLI		Monprofit.	No
70.64	Chathaesewalthcick Hit	. 1	http://www.sti.24 Oglethorpe Professional Bidg 3Rd I	3007	Norprofit	780
70 HI	Hassali Health Information Eachange	1	http://www.hu 900 Port Street Mall Suite 1300 Honol	2009	Monprofit	Yes
70.M	lova e-lieath	1	http://www.io	2010	Nonprofit	Ves
62.60	Idaho Health Data Exchange (IHDE)	1	http://www.id-450 West State Street P.O. Box 6078 1	2006	Nonprofit	Ves
87.6,	Central III nois Health Information Exchange (CHI	1	http://uhre.on/416 Main Street Suite 797 Peona 116 http://www.br	2010	Nonprofit	160
88 K.	Health Information Exchange of Southern Illinois (1	http://www.et 3000 West DeVoung St. Suite 800 B N	2009	Nonprofit	No
90.6	Ellinois Health Information Exchange (ILHIS)	1	http://www.2.i 3HTL 300 W. Randolph, Suite 4 750	2010	Nonprofit	YES
92.4.	Uncolncard Health Information Exchange		www.little.com PO Box 2005 Quincy 6,62305-2005 http://www.bl	2011	Private	140
90.6,	Metrochicago Health Information Exchange	. 1	http://www.m 222 South Erwenside Plaza Suite 1900 http://www.m	2010	Publicitizate	1
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200 9%	Health SNC HIE	1	http://healthli 714.5. Rogers Street 4th Roor Bloomi	2007	Nonprofit	
101.IN	Indiana Health Information Exchange (IHIE)	.1	http://www.ik 846 N. Senate Ave. Suite 110 Indiana	2004	Norprofit	No
103 IN	Michiana Health Information Network	3	http://www.m.220.W.Coltax.Suite 200.Southillerid in	1358		
105 KS	Wichita Health Information Exchange	3	http://white.ne 1102 5. Hillside • Withitz KS 67211	2009		
313 67	Kentucky Health Information Exchange (KHIE)	1	Ntdo//khee.ky.	2210	Nonprofit	101
315 LA	Louisiana Haalth Information Exchange (LaHIE)	1	http://ihcolt.or; 8550 United Plaza Blvd. Suite 500 Bat.	2010		Yes
115 LA	Localitions Runal Health Information Exchange (LAR	1.1	http://www.la			

Health Information Exchange Regional Health Information Organization Public Comment Map

HOME INTERACTIVE MAP FEEL

Your assistance is reque

This website is intended to facilitate the p information organizations in the US. The geography. Information about the creat

- BLUE: State level
- PURPLE HATCH: I
- RED: County, mu

For each exchange the

- Number of particit
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- Health system par
- Public health ager
- Long term care p
- Radiology or Labo

Clicking on the map bek

You are invited to participate in this research study by suggesting corrections about a mapped health information exchange effort (or any omissions in the map). This study is being funded by the Agency for Healthcare Quality & Research. More information is available on the ABOUT THIS STUDY page.

The purpose of this webpage is to help validate or correct the map content. The form below allows you to provide feedback, comments, corrections, validation or omissions directly to the study PI. THE MAP MAY NOT BE IMMEDIATELY UPDATED.

Your participation is completely voluntary and your responses will be kept confidential. Your participation will not be disclosed. Your comments will not be reported or identified with your name or email address in any way. No responses will be publicly reported.

You may be contacted by the investigator to clarify any map corrections you submit. At the end of the study period all emails, email addresses, and identifiers will be destroyed.

You may not get any personal benefit from participating, but the knowledge gained may benefit others.

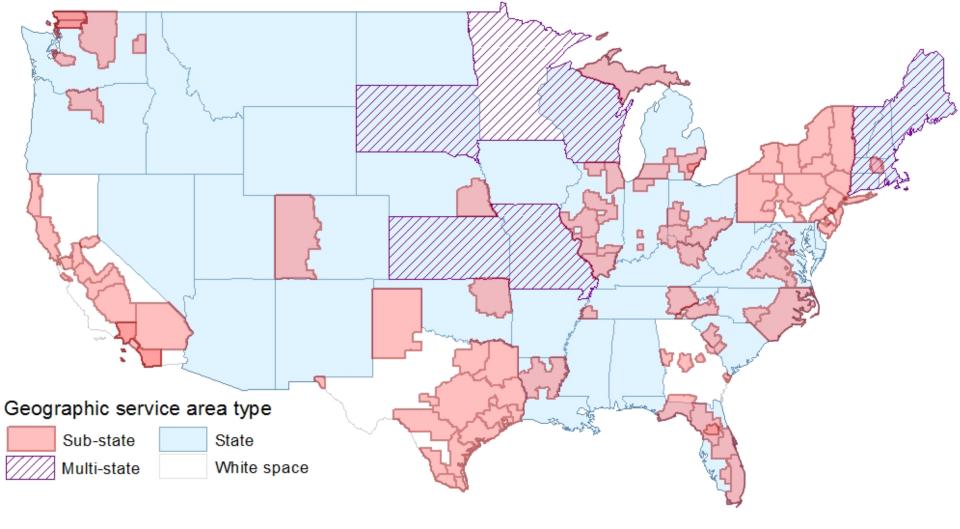
If you have any questions about this research project you may contact the study investigator, Joshua Vest, at jovzo25@med.cornell.edu or the Weill Cornell Medical College Institutional Review Board at 979 962 8196. By completing the form below and hitting the Submit button you are consenting to participate.

Name *	
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Comment *

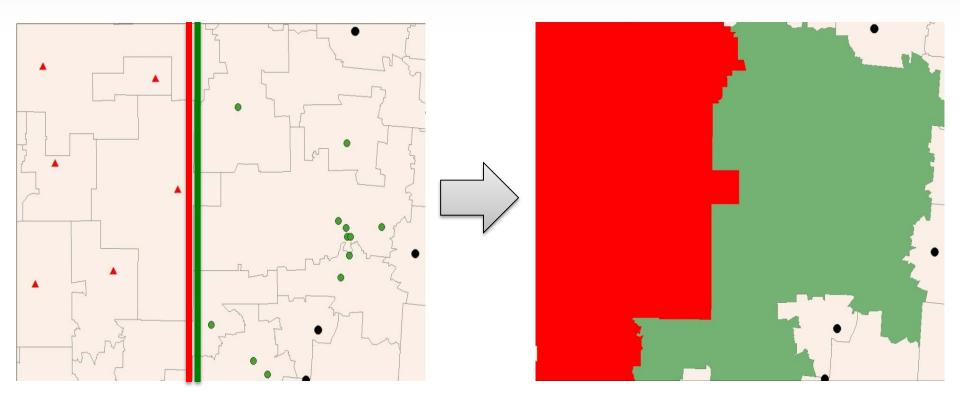




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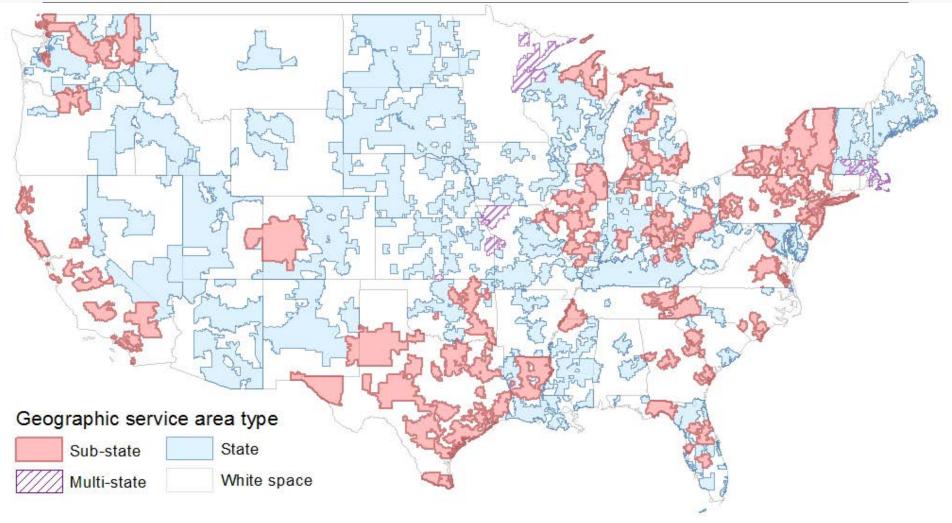


Comparison of Self-Reported Areas to Markets Served



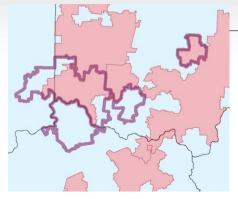


Community HIO Activity Based on Market Areas





Implications



The occurrence of overlapping efforts creates the risk of incomplete information.

Gaps

Differential hospital participation

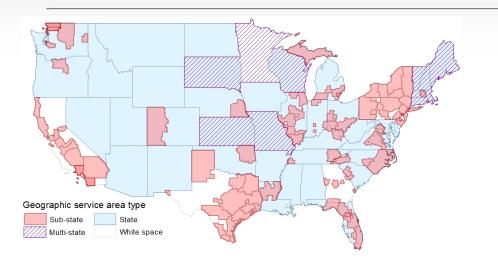
Multiple connections to HIOs

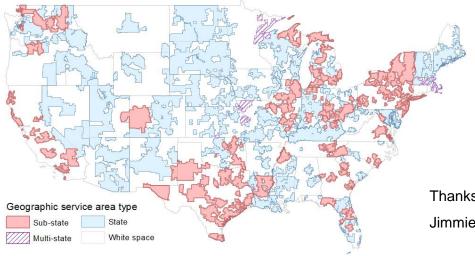
Variable, cross State, and intersecting HIOs reduce the ability of public health agencies to leverage information.

Cross State data collection

HIOs may face conflicting policies and laws when considering actual markets served.







Community HIO coverage raises concerns about incomplete patient information and challenges public health agencies' attempts to collect community-wide information.

Thanks to Pamela Matthews and Julie Moffitt at HIMSS, Olga Strachna, Jimmie Fowler, Frank Popowitch Jr, and Rainu Kaushal for their assistance.



Contact Information

Joshua Vest, Ph.D., M.P.H joshvest@iu.edu



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