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and

Associate Vice President for Strategic Integration, University of Pennsylvania Health System

- Prior Institutional Context
- Center for Excellence in Patient Safety Research and Practice
- Review of IT Structures of PennMedicine



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Drug Use and Effects Program

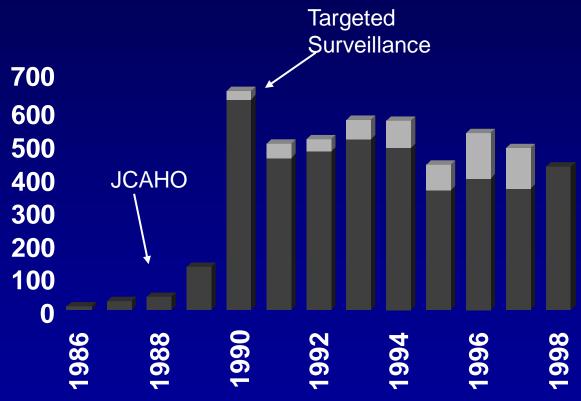
- Adverse drug reaction reporting
- Drug usage evaluation
- Pharmacy cost containment



Goals of the DUEC Program

- Improve the quality of patient care by improving the clinical use of medications and minimizing adverse drug reactions
- Decrease hospital costs by eliminating the inappropriate use of drugs or by offering acceptable low cost substitutions
- Decrease liability associated with the inappropriate use of high risk drugs
- Bring HUP into compliance with JCAHO requirements
 - Contribute new methodology and new clinical information to hospital pharmacoepidemiology

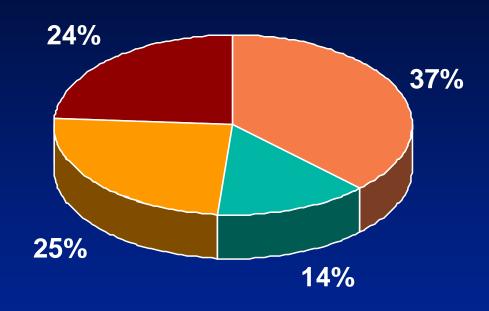
ADE Annual Report





■ ADE Reports■ Radiology

Adverse Drug Experiences - 2003



- **■** Serious/Dose related
- **■** Serious/Idiosyncratic
- **Mild/Dose related**
- **Mild/Idiosyncratic**

Selected Interventions

- Antibiotics for acute bronchitis & URI
- Antibiotic management program
- Anticoagulation management program
- Cisapride drug interactions
- Deletion of zolpidem from formulary
- Limit high-dose hydromorphone PCA
- Limit use of long term metoclopramide
- Long-term use of PPIs
- Proper use of COX2 inhibitors
- Underuse of BP meds



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Improving Patient Safety by Reducing Medication Errors: Overall Organization

- Four projects
- Four cores:
 - -Administrative Core
 - -Data Collection Core
 - Biostatistics and Data Management Core
 - -Dissemination Core



Project 4: Medication Errors Related to Workplace Stressors (Ross Koppel, PhD--PI)

- To determine if, and to what extent, the organization of work within a hospital, e.g., schedules, shifts, workloads, etc., affects houseofficers' commission of medication errors
- To determine if houseofficers' experience of workplace stress (the cognitive, behavioral, physiological, and psychological experience of stress--called "strains") increase the risk of medication errors



Project 4 Study Design

- A series of cross sectional studies
- Data collection: 1) analysis of houseofficers' workloads, shifts, and schedule data from hospitals; 2) surveys administered to houseofficers at several points in their training about workplace stressors and the personal experiences of stress (strain); 3) one-on-one interviews about workplace organization and stressors; 4) focus groups on this topic; and 5) an annual psychometric personality inventory

Project 4 Outcomes

- The "near misses" for medication errors detected by experienced pharmacists—in relation to houseofficers' workloads, fatigue, schedules, rotations, shifts, experience, etc
- Self-reported strains and errors in relation to workplace stressors
- Analysis of the physician computer ordering system in preventing and in, perhaps, facilitating error [4 years to get data!!!]

Project Four Qualitative Summary Outcomes

- An emerging theme focused on the errors created by technological solutions designed to reduce errors
- Several examples illustrate the unintended harms caused by the computer system (TDS)



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IT Integration Plan

- 1. Using clinical IT systems to improve patient safety
- 2. Using clinical IT systems to improve research (bioinformatics, epi, hsr, translational)
- 3. Learning from above and experiences at other institutions re: how IT could be structured, and how to best foster #1 and #2 at Penn

Committee 1: Process

- Plan--identify overlap between:
 - -ADRs (patient outcomes, from DUEC data)
 - -Pharmacy intervention program
 - -Medical errors (PORTS)
 - -Malpractice claims
- Choose initiative(s) to intervene upon
- Use IT to quantify problem, intervene, and observe change in rate of problem

Other Observations/Lessons Learned-1

- h/o yrs of delay in easy safety IT recs
- Major problems in data quality--answers differed each time data accessed
- Inability to identify treating doc in clinical data
- Legal concerns re: boundaries between QA/peer review and research



IRB concerns re: evaluations of IT interventions

Other Observations/Lessons Learned-2

- Inadequate programming staff to implement many patient safety initiatives
- All interventions have side effects, modifying behavior in unanticipated ways
- Avoid alert fatigue
 - -Results in alerts being ignored
 - Means we need to select only those alerts
 that are most effective in a NNT context

EVALUATE INTERVENTIONS!!!





"Not enough money is being spent on safety, so be careful."



"I'm firmly convinced that behind every great man is a great computer."